

MUSE PROJECT MANAGEMENT

1. Description of the research objectives motivating the facility proposal
2. Comprehensive statement of the science requirements to be fulfilled by the proposed facility (to the extent possible identifying minimum essential as well as desirable quantitative requirements), which provide a basis for determining the scope of the associated infrastructure requirements;
3. Description of the Educational Outreach and Broader Societal Impacts associated with the purpose of the facility, including the scope of work, budget and schedule.
4. Description of the infrastructure necessary to obtain the research and education objectives
5. Work breakdown structure (WBS)
6. Work breakdown structure dictionary defining scope of WBS elements
7. Project budget, by WBS element
8. Description of the basis of estimate for budget components
9. Project risk analysis and description analysis methodology
10. Contingency budget and description of method for calculating contingency
11. Project schedule (and eventually a resource-loaded schedule)
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16. Project governance
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19. Internal and institutional oversight plans, advisory committees, and plans for building and maintaining effective relationships with the broader research community that will eventually utilize the facility to conduct research
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24. Systems integration, testing, acceptance, commissioning and operational readiness criteria
25. Plans for transitioning to operational status
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1. Description of the research objectives motivating the facility proposal

The objective of this proposal is to measure determine the charge radius of the proton from the scattering of electrons and negative muons, and positrons and positive muons, using the same apparatus. The goal is for a combined systematic and statistical uncertainty of about 0.012 fm for both the muon and electron.

2. Comprehensive statement of the science requirements to be fulfilled by the proposed facility (to the extent possible identifying minimum essential as well as desirable quantitative requirements), which provide a basis for determining the scope of the associated infrastructure requirements;

Described in TDR.

3. Description of the Educational Outreach and Broader Societal Impacts associated with the purpose of the facility, including the scope of work, budget and schedule.

The broader impact of this project is primarily in the training of students and young scientists, at the undergraduate, graduate, post-doctoral, and junior faculty levels. The institutions involved in this project have trained large numbers of students of each type, including from minority populations. The training they have received in the process of doing basic research has led to careers in a variety of areas, from medical physics to national security, in addition to continued work in fundamental physics research. The MUSE experiment will broaden the perspective of American students by having them work in an international collaboration at an international laboratory, which will prepare them effectively to become prominent global scientists of the next generation. With the broad interest in the proton radius puzzle, MUSE has the potential to be broadly inspirational beyond the current scientific community.

4. Description of the infrastructure necessary to obtain the research and education objectives

Described in TDR.

5. Work breakdown structure (WBS)

The MUSE project consists of several fairly self contained elements, which form the natural basis for the WBS. The WBS is shown in the table below. Each WBS, except for WBS 9 corresponds to a detector/subsystem needed for the detector. WBS 9 relates to the integration and testing of all elements at PSI.

WBS #	Title	Manager
1	Frames & Design	Gilman
2	Scintillating Fiber	Ron
3	Cerenkov	Gilman
4	Straw Chambers	Ron
5	Cryo-target	Briscoe
6	Electronics	Downie

7	Scintillators	Strauch
8	GEM	Kohl
9	Installation	Gilman

6. Work breakdown structure dictionary defining scope of WBS elements

See attached document.

7. Project budget, by WBS element

See attached document.

8. Description of the basis of estimate for budget components

Each WBS will have list of components and basis of estimate. A summary is attached.

9. Project risk analysis and description analysis methodology

We will use the risk analysis techniques described in the PBMOK 3rd Edition.

10. Contingency budget and description of method for calculating contingency

We will use the FNAL system as applied to MINERvA. See attached document.

11. Project schedule (and eventually a resource-loaded schedule)

See attached document.

12. Organizational structure

The overall guidance of the experiment is given by the spokespersons: R. Gilman (Rutgers), E. Downie (GWU), and G. Ron (Hebrew University). The construction project will be led by R. Ransome (Rutgers) and W. Briscoe (GWU). The WBS breakdown with WBS managers is given in the attached organizational chart.

13. Plans and commitments for interagency and international partnerships

The experiment will take place at the Paul Scherrer Institute, Villigen Switzerland. The laboratory's commitment will be the installation of the beam line and associated hardware/software, maintenance of the liquid hydrogen target, and providing the beam. A commitment letter is attached.

14. Acquisition plans, sub-awards and subcontracting strategy

Purchase of either off-the-shelf items or specialty components is detailed in the BOE documents associated with each WBS. There will be no subcontracting.

15. Project technical and financial status reporting, function of the PMCS, and description of financial and business controls

Financial reports will be submitted to the Project Manager. The technical status will be reported to and reviewed by the Spokespersons and Project Manager.

16. Project governance

The project manager and assistant project managers will

17. Configuration control plans

All changes in scope with cost variance greater than \$5000 or time to completion variance greater than 4 weeks must be submitted to Project Manager for review. Any change in scope with significant impact on the physics goals must be reviewed and approved by Project Manager and Spokespersons.

18. Contingency management

Contingency reserves will be determined through an analysis of the risks and contingency estimates of each WBS. The Project Manager will have the responsibility for allocation of reserves.

19. Internal and institutional oversight plans, advisory committees, and plans for building and maintaining effective relationships with the broader research community that will eventually utilize the facility to conduct research

N/A.

20. Quality control and quality assurance plans

Each WBS will list quality control plan. See attached document for a summary of each WBS.

21. Environmental plans, permitting and assessment

N/A.

22. Safety and health issues

The project construction does not involve the use of exceptionally hazardous materials or work conditions. The construction will take place primarily at university laboratories. All university safety requirements will be met. The primary safety hazard is the cryogenic target.

23. Systems engineering requirements

These are described in items 24 and 25 below.

24. Systems integration, testing, acceptance, commissioning and operational readiness criteria

Test Run in 2015, testing 2016 with trial runs.

25. Plans for transitioning to operational status

Follows from 24.

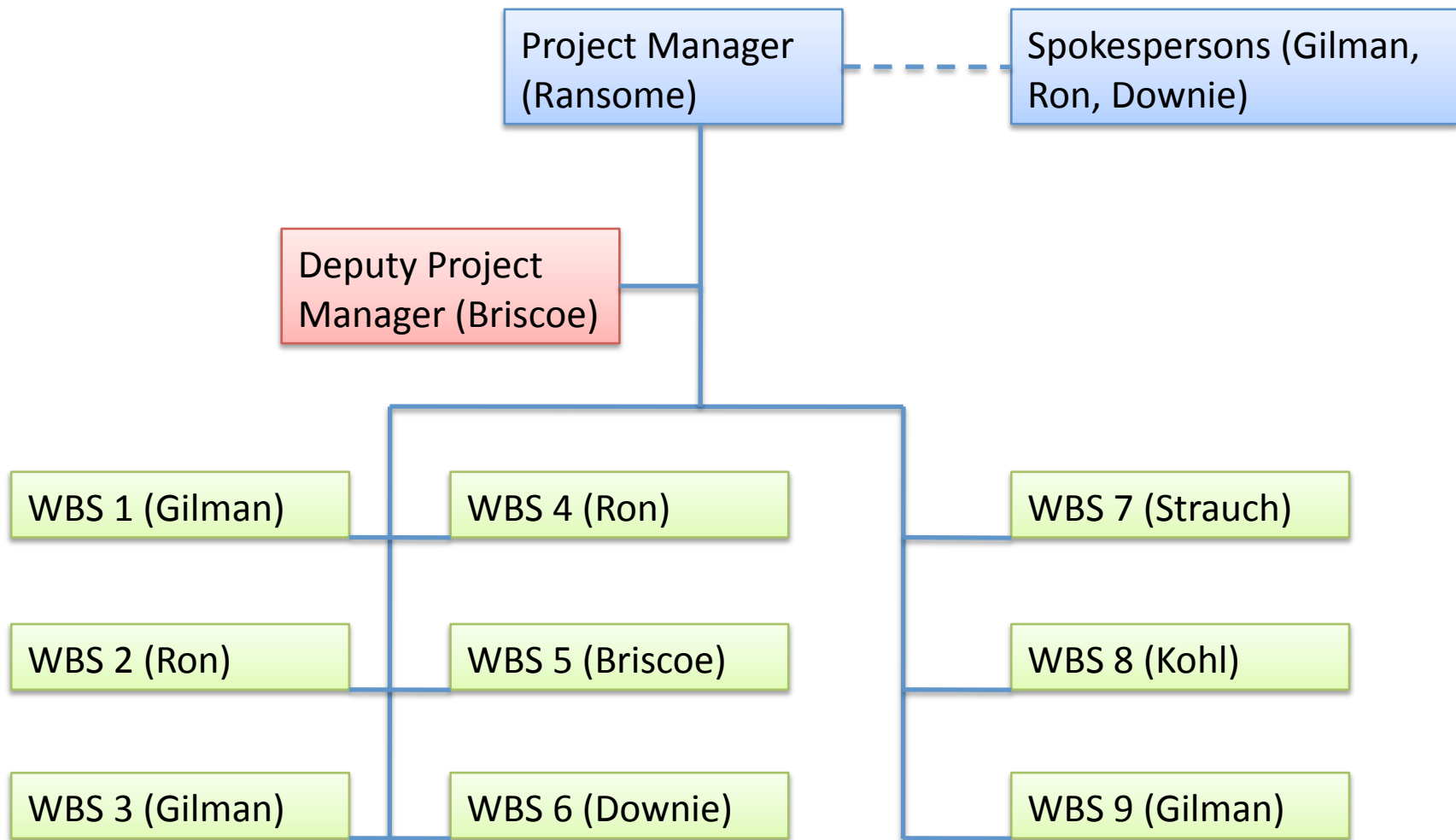
26. Estimates of operational cost for the facility

I believe we will primarily need a cost of travel/salaries for participants. We may need a statement from PSI on operations.

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	
1	Frames & Design	\$18,205	\$24,550	\$11,971	\$4,378	\$54,726	\$59,105	
2	Scintillating Fiber	\$46,920	\$70,000	\$13,410	\$15,640	\$130,330	\$145,970	
3	Cerenkov	\$202,400	\$4,000	\$1,750	\$5,621	\$208,150	\$213,771	
4	Straw Chambers	\$350,713	\$201,000	\$50,250	\$72,236	\$601,963	\$674,199	
5	Cryo Target	\$217,000	\$395,968	\$348,383	\$124,170	\$912,351	\$1,036,521	
6	Electronics & DAQ	\$416,697	\$156,456	\$81,357	\$78,918	\$654,510	\$733,428	
7	Scintillator	\$331,685	\$89,335	\$21,140	\$53,579	\$442,160	\$495,739	
8	GEM	\$28,434	\$2,000	\$1,680	\$3,211	\$32,114	\$35,325	
Total		\$1,612,054	\$943,309	\$529,942	\$357,752	\$3,036,305	\$3,394,057	
Travel Summary	total	Rutgers	GW-Briscoe	GW-Downie	S. Carolina	Hampton	Tel-Aviv	Hebrew
Year 1	\$226,553	\$50,720	\$44,141	\$93,168	\$3,272	\$29,452	\$0	\$5,800
Year 2	\$400,742	\$88,608	\$43,472	\$160,729	\$20,721	\$75,012	\$6,400	\$5,800
Year 3	\$440,942	\$106,528	\$93,799	\$112,571	\$56,472	\$71,572	\$0	\$0
Year 4	\$413,405	\$97,056	\$93,799	\$93,168	\$56,472	\$72,910	\$0	\$0
Total	\$1,481,641							

WBS	Title	Scope	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	Risk evaluation
1	Frames	Will build support table and support frames for detectors. The support table will hold the detectors. Support frames will be constructed for the scintillators, veto detector, and beam monitor. Must be delivered in time for 2015 test run.	\$18,205	\$24,550	\$11,971	\$4,378	\$54,726	\$59,105	This WBS has minimal risk from cost, schedule, or technical objectives.
2	Scintillating Fiber	Construct scintillating fiber detector. Must be delivered for 2015 test run.	\$46,920	\$70,000	\$13,410	\$15,640	\$130,330	\$145,970	Minimal risk
3	Cerenkov	Construct two sapphire Cerenkov counters. Must be delivered for 2015 test run.	\$202,400	\$4,000	\$1,750	\$5,621	\$208,150	\$213,771	Minimal risk
4	Straw Chambers	Will build 4 straw tube chambers, with approximately 3000 straws and 10% spares. One chamber to be delivered by 2015 test run.	\$350,713	\$201,000	\$50,250	\$72,236	\$601,963	\$674,199	Schedule risk due to uncertain construction time
5	Cryo-target	Build 4 cm long liquid hydrogen target. Must be delivered for full run in 2016	\$217,000	\$395,968	\$348,383	\$124,170	\$912,351	\$1,036,521	Minimal risk
6	Electronics &DAQ	Will order and test electronics and DAQ system. Half must delivered for 2015 test run. Write analysis software adequate for initial checking of system in first year, adequate for full run in second year.	\$416,697	\$156,456	\$81,357	\$78,918	\$654,510	\$733,428	Primary risk is in DAQ speed, which could lead to longer running times or poorer statistics than planned
7	Scintillator	Construct two time of flight plastic scintillator walls plus veto detector. Half of TOF, plus beam be delivered for 2015 test run	\$331,685	\$89,335	\$21,140	\$53,579	\$442,160	\$495,739	Minimal risk
8	GEM	Maintain current GEM detectors. Improve speed to specs.	\$28,434	\$2,000	\$1,680	\$3,211	\$32,114	\$35,325	Primary risk is in readout speed, which could lead to longer running times or poorer statistics than planned
9	Installation	Coordination of installation.			\$0				
			\$1,612,054	\$943,309	\$529,942	\$357,752	\$3,036,305	\$3,394,057	

#	Info	WBS-Code	Title	Giv. Plan. Dur.	ID	Flag	# Predecessors	Actual Start	Exp. Duration	Expected Start	Expected End	Milestone	Resources	% ...pl.	Q3 / 2013	Q4 / 2013	Q1 / 2014	Q2 / 2014	Q3 / 2014	Q4 / 2014	Q1 / 2015	Q2 / 2015	Q3 / 2015	Q4 / 2015	Q1 / 2016	Q2 / 2016	Q3 / 2016
0	☰		MUSE		128				2.7 years	2/3/14	7/27/16			0%			MUSE										
1	1		Frames & Design		7				1.87 years	3/1/14	11/18/15			0%			Frames & Design										
2	1.1		Table		36				1.12 years	3/1/14	3/13/15			0%			Table										
3	1.1.1		Design table	9 months	47			3/1/14	9 months	3/1/14	11/7/14	☐		0%			Design table	9 months									
4	1.1.2		Buy table parts		125		3; 135		1 month	11/10/14	12/5/14			0%				Buy table parts	1m								
5	1.1.2.1		rotary bearings	1 month	92				1 month	11/10/14	12/5/14	☐		0%				rotary bearings	1m								
6	1.1.2.2		extrusions for frame	1 month	4				1 month	11/10/14	12/5/14	☐		0%				extrusions for frame	1m								
7	1.1.2.3		linear bearings	1 month	67				1 month	11/10/14	12/5/14	☐		0%				linear bearings	1m								
8	1.1.3		Machine & assemble table		74		4		1.5 months	12/8/14	1/16/15			0%			Machine & assemble table	1m									
9	1.1.3.1		machine donuts and table	1 month	30				1 month	12/8/14	1/2/15	☐		0%				machine donuts and table	1m								
10	1.1.3.2		machine extrusions	1 month	98				1 month	12/8/14	1/2/15	☐		0%				machine extrusions	1m								
11	1.1.3.3		assemble table	2 weeks	91		9; 10		2 weeks	1/5/15	1/16/15	☐		0%				assemble table	2m								
12	1.1.4		Ship and assemble table		60				2 months	1/19/15	3/13/15			0%			Ship and assemble table	1m									
13	1.1.4.1		Ship to PSI	1 month	113		8		1 month	1/19/15	2/13/15	☐		0%				Ship to PSI	1m								
14	1.1.4.2		Assemble table at PSI	1 month	1		13		1 month	2/16/15	3/13/15	☐		0%				Assemble table at PSI	1m								
15	1.2		Table ready at PSI		86		14		0 hours	3/13/15	3/13/15	☑		0%				Table ready at PSI	1m								
16	1.3		Scintillator and Veto		48				1.42 years	7/1/14	10/21/15			0%			Scintillator and Veto										
17	1.3.1		Design scintillator frames	6 months	96			7/1/14	6 months	7/1/14	12/15/14	☐		0%			Design scintillator frames	6 months									
18	1.3.2		Build first scintillator frame	2 months	66		17; 135		2 months	12/16/14	2/9/15	☐		0%				Build first scintillator frame	2m								
19	1.3.3		Ship first frames to PSI	1 month	54		18		1 month	2/10/15	3/9/15	☐		0%				Ship first frames to PSI	1m								
20	1.3.4		Build second scint. frames	2 months	38		18; 136		2 months	7/2/15	8/26/15	☐		0%				Build second scint. frames	2m								
21	1.3.5		Ship second set to PSI	1 month	120		20		1 month	8/27/15	9/23/15	☐		0%				Ship second set to PSI	1m								
22	1.3.6		Assemble at PSI	1 month	80		21		1 month	9/24/15	10/21/15	☐		0%				Assemble at PSI	1m								
23	1.3.7		Veto design	2 months	8		17		2 months	12/16/14	2/9/15	☐		0%				Veto design	2m								
24	1.3.8		Build veto	1 month	103		23		1 month	2/10/15	3/9/15	☐		0%				Build veto	1m								
25	1.3.9		Ship veto to PSI	1 month	14		24		1 month	3/10/15	4/6/15	☐		0%				Ship veto to PSI	1m								
26	1.4		Beam Monitor		68				5 months	7/2/15	11/18/15			0%			Beam Monitor										
27	1.4.1		Design beam monitor	2 months	61		23; 136		2 months	7/2/15	8/26/15	☐		0%				Design beam monitor	2m								
28	1.4.2		Build beam monitor	1 month	15		27		1 month	8/27/15	9/23/15	☐		0%				Build beam monitor	1m								
29	1.4.3		Ship to PSI	1 month	122		28		1 month	9/24/15	10/21/15	☐		0%				Ship to PSI	1m								
30	1.4.4		Assemble PSI	1 month	42		29		1 month	10/22/15	11/18/15	☐		0%				Assemble PSI	1m								
31	2		Scintillating Fiber		40				1.21 years	7/2/14	8/11/15			0%			Scintillating Fiber										
32	2.1		Order Materials		99		135		6 months	7/2/14	12/16/14			0%			Order Materials										
33	2.1.1		Order Fiber	6 months	64				6 months	7/2/14	12/16/14	☐		0%			Order Fiber	6 months									
34	2.1.2		Order PMTs	6 months	53				6 months	7/2/14	12/16/14	☐		0%			Order PMTs	6 months									
35	2.1.3		Order tools	2 months	107				2 months	7/2/14	8/26/14	☐		0%			Order tools	2m									
36	2.2		Prototype	1 month	112		32		1 month	12/17/14	1/13/15	☐		0%				Prototype	1m								
37	2.3		Construct fibers	3 months	16		36		3 months	1/14/15	4/7/15	☐		0%				Construct fibers	3 months								
38	2.4		Mount fibers	1 month	43		37		1 month	4/8/15	5/5/15	☐		0%				Mount fibers	1m								
39	2.5		Testing	1 month	76		38		1 month	5/6/15	6/2/15	☐		0%				Testing	1m								
40	2.6		Ship to PSI	2 weeks	20		39		2 weeks	6/3/15	6/16/15	☐		0%				Ship to PSI	2m								
41	2.7		Test at PSI	2 months	59		40		2 months	6/17/15	8/11/15	☐		0%				Test at PSI	2m								
42	3		Cerenkov		105				1.87 years	2/3/14	10/21/15			0%			Cerenkov										
43	3.1		Design Cerenkov	5 months	85				5 months	2/3/14	6/20/14	☐		0%			Design Cerenkov	5 months									
44	3.2		Buy materials first part		77		135		4 months	7/2/14	10/21/14			0%			Buy materials first part										
45	3.2.1		Buy first 4 tubes	4 months	109				4 months	7/2/14	10/21/14	☐		0%				Buy first 4 tubes	4 months								
46	3.2.2		Buy sapphire	3 months	73				3 months	7/2/14	9/23/14	☐		0%				Buy sapphire	3 months								
47	3.2.3		Buy assembly materials	1 month	45				1 month	7/2/14	7/29/14	☐		0%				Buy assembly materials	1m								
48	3.3		Assemble	2 months	33		44		2 months	10/22/14	12/16/14	☐		0%				Assemble	2m								
49	3.4		Ship to PSI	1 month	13		48		1 month	12/17/14	1/13/15	☐		0%				Ship to PSI	1m								
50	3.5		First set at PSI		51		49		0 hours	1/13/15	1/13/15	☑		0%				First set at PSI	1m								
51	3.6		Buy 5 tubes	4 months	9		136		4 months	7/2/15	10/21/15	☐		0%				Buy 5 tubes	4 months								
52	3.7		Buy mounting fixtures	1 month	34		136		1 month	7/2/15	7/29/15	☐		0%				Buy mounting fixtures	1m								
53	3.8		Frame for 2nd cerenkov	2 months	71		52		2 months	7/30/15	9/23/15	☐		0%				Frame for 2nd cerenkov	2m								
54	3.9		Install at PSI	1 month	90		53		1 month	9/24/15	10/21/15	☐		0%				Install at PSI	1m								
55	4		Straw Chambers		87		135		1.83 years	7/2/14	3/8/16			0%			Straw Chambers										
56	4.1		Order straw material	6 months	11				6 months	7/2/14	12/16/14	☐		0%			Order straw material	6 months									
57	4.2		Order gas system	2 months	118				2 months	7/2/14	8/26/14	☐		0%			Order gas system	2m									
58	4.3		Set up clean room	2 months	57		135		2 months	7/2/14	8/26/14	☐		0%			Set up clean room	2m									
59	4.4		Manufacture jigs	2 months	111		135		2 months	7/2/14	8/26/14	☐		0%			Manufacture jigs	2m									
60	4.5		Design chamber mounting	2 months	127		135		2 months	7/2/14	8/26/14	☐		0%			Design chamber mounting	2m									
61	4.6		manufacture straws ch 1	2 months	75		56; 58; 59		2 months	12/17/14	2/10/15	☐		0%			manufacture straws ch 1	2m									
62	4.7		manufacture gas dist.	2 months	95		57		2 months	8/27/14	10/21/14	☐		0%			manufacture gas dist.	2m									
63	4.8		machine chamber mounting	2 months	6		60		2 months	8/27/14	10/21/14	☐		0%			machine chamber mounting	2m									
64	4.9		assemble & test ch 1	2 months	65		61; 63		2 months	2/11/15	4/7/15	☐		0%			assemble & test ch 1	2m									
65	4.10		ship to PSI	1 month	69		64		1 month	4/8/15	5/5/15	☐		0%			ship to PSI	1m									
66	4.11		Commission ch 1 at PSI	1 month	97		65		1 month	5/6/15	6/2/15	☐		0%			Commission ch 1 at PSI	1m									
67	4.12		Ch 1 ready at PSI		19		66		0 hours	6/2/15	6/2/15	☑		0%				Ch 1 ready at PSI	1m								
68	4.13		Purchase 2nd gas system	1 month	21		61		1 month	2/11/15	3/10/15	☐		0%				Purchase 2nd gas system	1m								
69	4.14		Build ch 2-4	9 months	119		64		9 months	4/8/15	12/15/15	☐		0%			Build ch 2-4	9 months									
70	4.15		Ship ch 2-4 to psi	1 month	2		69		1 month	12/16/15	1/12/16	☐		0%				Ship ch 2-4 to psi	1m								
71	4.16		Commission at PSI	2 months	79		70		2 months	1/13/16	3/8/16	☐		0%				Commission at PSI	2m								
72	5		Cryo-target</																								



Summary of Basis of Estimates and Risk Assessment

WBS-1 Detector Frames and Support Table

The items in WBS 1 are straight-forward frames and holders. Designs are still in a preliminary stage. The estimates are based on past experience and discussions with machine shop. The total cost is a small, so even with a substantial uncertainty the cost-risk is small. The schedule and technical risks are minimal.

WBS-2 SciFi Detector

Scintillating fiber technology is well established. The primary costs are the fibers and phototubes. Costs are based on recent quotes. The labor estimate is based on past experience. There is low technical, cost, or schedule risk.

WBS-3 Beam Cerenkov Detectors

The major cost for the Cerenkov detector is for the phototubes. The PMT cost estimate is based on a recent quote. There is little schedule, technical, or cost risk.

WBS-4 Straw Tube Tracker

The straw tube chambers are based on standard technology, using the design and techniques developed for the PANDA detector. Cost estimates are primarily based on the PANDA experience, and recent quotes for the straws. There is relatively little cost or technical risk. Straw construction is labor intensive and there is some uncertainty on the time for construction. The primary risk is to the schedule.

WBS 5 – Cryo Target

The cryo-target is based on well established and tested technology. The costs for materials and labor are based on recent experience with similar targets. The technical, cost, and schedule risks are small.

WBS 6 – Electronics/DAQ/Analysis

The primary cost in this WBS is for electronics are off-the-shelf items. Recent quotes are available for most items. The other cost is for tuning the software to enable data acquisition at the highest rates desired. The cost and technical risks are small. There is moderate risk to the schedule based on the uncertainty achieving the highest rates.

WBS 7 – Scintillator

The scintillator detectors are based on proven technology. The primary cost is for materials and are all based on recent quotes. The cost, schedule and technical risks are small.

WBS-8 GEM

The GEM detectors already exist. The major issue is achieving the desired data acquisition rate.

Summary of WBS requirements and quality control.

WBS-1 Detector Frames and Support Table

Requirements:

Rotary stage position reproducible to about 0.5 mil or 10 μm ,
corresponding to angular repeatability of < 0.1 mr.

Translation stage movement distance known to 1 mm, with angle
changes less than 0.1 mr horizontal x 1 mr vertical.

Supports detectors.

Quality Control:

Careful mechanical construction

Survey

laser pointing

WBS-2 SciFi Detector

Requirements:

Timing resolution better then 1ns per fiber (becomes better than ~700ps when demanding 2 planes).

Position resolution – Fiber size 2mm.

Efficiency better then 95%/plane (better than 99% when demanding 2/3 planes).

Quality Control:

Resolution and timing:

Cosmics tests at TAU.

Beam tests at PSI.

Efficiency:

Cosmics tests at TAU.

Online testing at PSI.

WBS-3 Beam Cerenkov Detectors

Requirements:

Timing resolution better than 0.1 ns.

Efficiency about 99% or better for muons.

Quality Control:

Timing resolution:

Cosmic and beam tests at PSI, with respect to fast scintillator.

Vary angle of Cerenkov wrt beam.

Efficiency:

Beam testing at PSI, with tracking or scintillator stack.

WBS-4 Straw Tube Tracker

Requirements:

- 150 um position resolution on hit straws (giving a 1mr angular resolution with 2 chambers).
- At least 95% efficiency (giving better than 99.999% efficiency for 3 out of 5).
- Time resolution not critical.
- Position repeatability of the chamber to within 10 um

Quality Control

Resolution:

- Test individual straws with a radioactive source.
- Test multiple planes with source.
- Test chambers at PSI with GEM tracking.

Efficiency:

- Test straws/planes with cosmics.
- Online testing at PSI.

Repeatability:

- Tests at PSI with GEMs/Frames.

WBS 5 – Cryo Target

Requirements

Cylindrical liquid hydrogen target with length of 4 cm and diameter of 4 cm.

WBS 6 – Electronics/DAQ/Analysis

Requirements

3 KHz data acquisition rate.

WBS 7 – Scintillator

Requirements:

- Average detection efficiency $\varepsilon > 0.95$.
- Average time resolution, $\sigma < 70$ ps.

Quality Control

- BC-404 Scintillators are inspected for damages, inclusions, and refraction index inhomogeneities
- Hamamatsu R9779 PMTs are tested for signal integrity, signal-to-noise ratio, gain, HV requirements, and magnetic field shielding
- Counter Pre-Check: Counters are inspected for void-free glued PMT-to-scintillator transition and light tightness, set to final gain-balanced HVs
- Counter Full-Check: With Three-Bar-Method position dependent and overall time resolutions, effective speed of light, left and right attenuation lengths (BAL and TAL) are programmatically analyzed and automatically stored
- Database: All acquired information is stored and retraceable

WBS-8 GEM

Requirements:

1. <100 um position resolution (giving better than 1mr angular resolution with 3 GEMs). Achieved 75 um at OLYMPUS.
2. At least 95% efficiency (has been established with OLYMPUS, investigations are ongoing). Can use any-2-of-3 to define track for higher efficiency.
3. No time information; GEMs require external trigger
4. GEM track to provide reference direction for scattering angle measurement
5. Readout speed of 2 kHz at 20% deadtime, corresponding to 200 usec readout time per event

Steps to achieve fast readout:

Currently 400 Hz readout rate has been established for two telescopes, where the readout time per event has been 1.8ms. A 200 us readout per event is needed to achieve 2 kHz at 20% deadtime.

One can gain a factor 2 by implementing block transfer of 32-bit words, and another factor 2 by using only one telescope, i.e. 500 usec. However, another factor 2.5 is needed.

With the existing system design, one can gain another factor 3 by using three VME crates with three CPUs and MPD FPGA boards, respectively, i.e. by adding another two. Hampton has one spare VME crate with CPU and MPD from OLYMPUS still available. Reading out with one VME crate per GEM will require a slight reconfiguration of the telescope cabling. The cost for this approach is included in this WBS.

Alternatively, it has been discussed to avoid the VME bus limitation by employing a UDP protocol via PCI bus. This option will be explored further but requires R&D and hence involves certain risks. It would be desirable to establish the required readout speed with the GEM telescope as soon as possible, therefore the funds are requested in the first year.

One telescope along with one MPD is now on its way from PSI back to Hampton, where one set of VME crate and CPU is available. The additional two sets of VME crate with CPU and MPD will be set up and tested at Hampton University in fall 2014 before the new electronics are shipped to PSI.

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	BOE Quotes and esstimates based on prev. exp.	Notes
1	Frames & Design								
1.1	Table					\$0	\$0		
1.1.1	Design table					\$0	\$0		
1.1.2	Buy table parts					\$0	\$0		
1.1.2.1	rotary bearings	\$3,355		\$939	\$344	\$4,294	\$4,638		
1.1.2.2	extrusions for fram	\$4,000		\$1,120	\$410	\$5,120	\$5,530		
1.1.2.3	linear bearings	\$2,100		\$588	\$215	\$2,688	\$2,903		
1.1.3	Machine & assemble table		\$4,800	\$1,344	\$492	\$6,144	\$6,636		
1.1.3.1	machine donuts and table	\$7,000		\$1,960	\$717	\$8,960	\$9,677		
1.1.3.2	machine extrusions			\$0	\$0	\$0	\$0		
1.1.3.3	assemble table			\$0	\$0	\$0	\$0		
1.1.4	Ship and assemble table		\$8,000	\$2,240	\$819	\$10,240	\$11,059		
1.1.4.1	Ship to PSI		\$5,000	\$1,400	\$512	\$6,400	\$6,912		
1.1.4.2	Assemble table at PSI			\$0	\$0	\$0	\$0		
1.2	Table ready at PSI			\$0	\$0	\$0	\$0		
1.3	Scintillator and Veto			\$0	\$0	\$0	\$0		
1.3.1	Design scintillator frames			\$0	\$0	\$0	\$0		
1.3.2	Build first scintillator frame	\$1,500	\$1,500	\$840	\$307	\$3,840	\$4,147		
1.3.3	Ship first frames to PSI			\$0	\$0	\$0	\$0		
1.3.4	Build second scint. frames			\$0	\$0	\$0	\$0		
1.3.5	Ship second set to PSI		\$4,000	\$1,120	\$410	\$5,120	\$5,530		
1.3.6	Assemble at PSI			\$0	\$0	\$0	\$0		
1.3.7	Veto design			\$0	\$0	\$0	\$0		
1.3.8	Build veto	\$250	\$250	\$140	\$51	\$640	\$691		
1.3.9	Ship veto to PSI			\$0	\$0	\$0	\$0		
1.4	Beam Monitor			\$0	\$0	\$0	\$0		
1.4.1	Design beam monitor			\$0	\$0	\$0	\$0		
1.4.2	Build beam monitor			\$0	\$0	\$0	\$0		
1.4.3	Ship to PSI			\$0	\$0	\$0	\$0		
1.4.4	Assemble PSI		\$1,000	\$280	\$102	\$1,280	\$1,382		
	total	\$18,205	\$24,550	\$11,971	\$4,378	\$54,726	\$59,105		
	Rutgers Travel	week	2 week	month	PD housing	Total	F&A	Total	
	Jun 14		2			\$7,400	\$2,072	\$9,472	
	Dec 14		2			\$7,400	\$2,072	\$9,472	
	Jan 15 Collab	2				\$5,100	\$1,428	\$6,528	
	PD	2				\$5,100	\$1,428	\$6,528	
	PD housing				12,000	\$12,000	\$6,720	\$18,720	
	Year 1					\$37,000	\$13,720	\$50,720	
	June/July 15		4			\$14,800	\$4,144	\$18,944	
	Dec 15		4			\$14,800	\$4,144	\$18,944	
	Jan 16 Collab	2				\$5,100	\$1,428	\$6,528	
	May /June 16		4			\$14,800	\$4,144	\$18,944	
	PD	2				\$5,100	\$1,428	\$6,528	
	PD housing				12,000	\$12,000	\$6,720	\$18,720	
	Year2					\$66,600	\$22,008	\$88,608	
	Shifts		8			\$29,600	\$8,288	\$37,888	
	Jan 17 Collab	2				\$5,100	\$1,428	\$6,528	
	May /June 17		2			\$7,400	\$2,072	\$9,472	
	PD	2				\$5,100	\$1,428	\$6,528	
	PD housing				12,000	\$12,000	\$6,720	\$18,720	
	Expert housing			4		\$21,400	\$5,992	\$27,392	
	Year 3					\$80,600	\$25,928	\$106,528	
	Shifts		8			\$29,600	\$8,288	\$37,888	
	Jan 18 Collab	2				\$5,100	\$1,428	\$6,528	
	PD	2				\$5,100	\$1,428	\$6,528	
	PD housing				12,000	\$12,000	\$6,720	\$18,720	
	Expert housing			4		\$21,400	\$5,992	\$27,392	
	Year 3					\$73,200	\$23,856	\$97,056	

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	BOE Materials from quotes, labor estimate	Notes Assume 12% contingency
2	Scintillating Fiber								
2.1	Order Materials								
2.1.1	Order Fiber	\$8,400		\$1,260	\$1,159	\$9,660	\$10,819		
2.1.2	Order PMTs	\$27,520			\$3,302	\$27,520	\$30,822		
2.1.3	Order tools/connectors	\$11,000		\$1,650	\$1,518	\$12,650	\$14,168		
2.2	Prototype				\$0	\$0	\$0		
2.3	Construct fibers				\$0	\$0	\$0		
2.4	Mount fibers				\$0	\$0	\$0		
2.5	Testing				\$0	\$0	\$0		
2.6	Ship to PSI				\$0	\$0	\$0		
2.7	Test at PSI				\$0	\$0	\$0		
	Labor		\$70,000	\$10,500	\$9,660	\$80,500	\$90,160		
2	Total	\$46,920	\$70,000	\$13,410	\$15,640	\$130,330	\$145,970		
	Labor	Tech	GS						
		\$20,000	\$50,000						
		4 months FTE	2 years FTE						
	Travel								
	Year 2	\$6,400							
	GS for comissioning								

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	BOE	Notes
3	Cerenkov								
3.1	Design Cerenkov								
3.2	Buy materials first part								
3.2.1	Buy first 4 tubes	\$87,600			\$2,868	\$87,600	\$90,468		
3.2.2	Buy sapphire	\$5,050			\$253	\$5,050	\$5,303		
3.2.3	Buy assembly materials	\$1,125		\$315		\$1,440	\$1,440		
3.3	Assemble		\$2,000	\$560	\$2,500	\$2,560	\$5,060	High contingency for uncertain mounting	
3.4	Ship to PSI					\$0	\$0		
3.5	First set at PSI					\$0	\$0		
3.6	Buy 5 tubes	\$107,500				\$107,500	\$107,500		
3.7	Buy mounting fixtures	\$1,125		\$315		\$1,440	\$1,440		
3.8	Frame for 2nd cerenkov		\$2,000	\$560		\$2,560	\$2,560		
3.9	Install at PSI					\$0	\$0		
	Total	\$202,400	\$4,000	\$1,750	\$5,621	\$208,150	\$213,771		

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	BOE Quotes, PANDA experience	Notes assume 12% contingency 3500 straws
4	Straw Chambers								
4.1	Order straw material	\$295,750			\$35,490	\$295,750	\$331,240		
4.2	Order gas system	\$15,132			\$1,816	\$15,132	\$16,948		
4.3	Set up clean room	\$15,000	\$5,000	\$1,250	\$2,550	\$21,250	\$23,800		
4.4	Manufacture Jigs	\$1,000		\$0	\$120	\$1,000	\$1,120		
4.5	Design/build chamber mounting	\$3,000	\$5,000	\$1,250	\$1,110	\$9,250	\$10,360		
4.6	manufacture straws ch 1			\$0	\$0	\$0	\$0		
4.7	manufacture gas dist.			\$0	\$0	\$0	\$0		
4.8	machine chamber mounting		\$5,000	\$1,250	\$750	\$6,250	\$7,000		Machine shop
4.9	assemble & test ch 1			\$0	\$0	\$0	\$0		
4.1	ship to PSI		\$2,000	\$500	\$300	\$2,500	\$2,800		
4.11	Commission ch 1 at PSI			\$0	\$0	\$0	\$0		
4.12	Ch 1 ready at PSI			\$0	\$0	\$0	\$0		
4.13	Purchase remainig gas system	\$20,831		\$0	\$2,500	\$20,831	\$23,331		
4.14	Build ch 2-4			\$0	\$0	\$0	\$0		
4.15	Ship ch 2-4 to psi		\$4,000	\$1,000	\$600	\$5,000	\$5,600		
4.16	Commision at PSI			\$0	\$0	\$0	\$0		
	Labor		\$180,000	\$45,000	\$27,000	\$225,000	\$252,000		
	Total	\$350,713	\$201,000	\$50,250	\$72,236	\$601,963	\$674,199		
	Labor summary	Tech	GS						
		\$60,000	\$120,000						
		1 FTE	4 FTE						
		1/2 for 2 years	2 student, 2 years each						
	Travel for commissioning								
	Year 1	\$5,800							
	Year 2	\$5,800							
		1 GS 1 month, each year							

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	BOE Estimates based on recent similar projects	Notes
5	Cryo-target								
5.1	Set up lab	\$0	\$0	\$0	\$25,000	\$0	\$25,000		Done by GW, contingency if need outside work
5.2	Do Design	\$0	\$0	\$0	\$25,000	\$0	\$25,000		Done by PSI, contingency if need outside work
5.3	Order major elements	\$214,000	\$0	\$142,480	\$29,700	\$356,480	\$386,180		\$65,000 equipment no F&A
5.4	Construct prototype	\$0	\$15,000	\$7,800	\$624	\$7,800	\$8,424		300 hours machine shop @ \$50/hr
5.5	Test and eval. of prototype	\$0	\$0	\$0	\$0	\$0	\$0		
5.6	Redesign and 2nd proto.	\$0	\$5,000	\$2,600	\$208	\$2,600	\$2,808		100 hours machine shop
5.7	Test and final design	\$0	\$2,000	\$1,040	\$83	\$1,040	\$1,123		40 hours machine shop
5.8	Target Cell design	\$0	\$0	\$0	\$0	\$0	\$0		
5.9	Const. Scatt. Chamb. & cells	\$0	\$20,000	\$10,400	\$832	\$10,400	\$11,232		400 hours machine shop
5.10	Test and Evaluate	\$0	\$5,000	\$2,600	\$208	\$2,600	\$2,808		100 hours machine shop
5.11	Test complete system	\$0	\$0	\$0	\$0	\$0	\$0		
5.12	Review	\$0	\$0	\$0	\$0	\$0	\$0		
5.13	Ship and set up	\$3,000	\$2,000	\$1,040	\$323	\$4,040	\$4,363		40 hours shop to build crates
5.14	In situ testing	\$0	\$0	\$0	\$0	\$0	\$0		
5.15	Final review	\$0	\$0	\$0	\$0	\$0	\$0		
5.16	Ready to Run	\$0	\$0	\$0	\$0	\$0	\$0		
	Labor		\$346,968	\$180,423	\$42,191	\$527,391	\$569,583		
	Total	\$217,000	\$395,968	\$348,383	\$124,170	\$912,351	\$1,036,521		
	Labor breakdown								
	Tech	PD	GS	Fringe	F&A	Total			
5	\$151,200	\$63,600	\$72,000	\$60,168	\$180,423	\$527,391			
	2 years FTE	1 year FTE	2 years FTE						
GW-Briscoe Travel Summary									
Time of stay	Estimated cost								
1 week	\$2,550								
2 week	\$3,700								
1 month	\$5,350								
	1 week	2 week	Months	total	F&A	Contingency	Total w/o cont.	Total	
June beam test	1	2	0	\$9,950	\$5,174	\$1,512	\$15,124	\$16,636	
Dec test	2	1	0	\$8,800	\$4,576	\$1,338	\$13,376	\$14,714	
Jan collab meeting	3	0	0	\$7,650	\$3,978	\$1,163	\$11,628	\$12,791	
Year 1 travel				\$26,400	\$13,728	\$4,013	\$40,128	\$44,141	
Nov test run	4	0	0	\$10,200	\$5,304	\$1,550	\$15,504	\$17,054	
Jan collab meeting	2	0	0	\$5,100	\$2,652	\$775	\$7,752	\$8,527	
June installation	0	0	2	\$10,700	\$5,564	\$1,626	\$16,264	\$17,890	
Year 2 travel				\$26,000	\$13,520	\$3,952	\$39,520	\$43,472	
Jan Collab meeting	2	0	0	\$5,100	\$2,652	\$775	\$7,752	\$8,527	
shifts 8 * 2 weeks		8		\$29,600	\$15,392	\$4,499	\$44,992	\$49,491	
4 months GS			4	\$21,400	\$11,128	\$3,253	\$32,528	\$35,781	
Year 3 travel				\$56,100	\$29,172	\$8,527	\$85,272	\$93,799	
Jan Collab meeting	2			\$5,100	\$2,652	\$775	\$7,752	\$8,527	
4 months GS		8		\$29,600	\$15,392	\$4,499	\$44,992	\$49,491	
shifts 8*2 weeks			4	\$21,400	\$11,128	\$3,253	\$32,528	\$35,781	
				\$56,100	\$29,172	\$8,527	\$85,272	\$93,799	

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	BOE	Notes
6	Electronics & DAO								
6.1	Order first half electronics	\$198,692			\$27,107	\$198,692	\$225,799	Quotes	
6.2	Mounting/order cables					\$0	\$0		
6.3	Manufacture/Install cables	\$10,800			\$2,000	\$10,800	\$12,800		
6.4	Develop DAO					\$0	\$0		
6.5	Install and test complete DAO					\$0	\$0		
6.6	DAO ready for test run					\$0	\$0		
6.7	Order 2nd half electronics	\$207,205			\$30,785	\$207,205	\$237,990		Includes RAID array
6.8	Optimize DAO					\$0	\$0		
6.9	Install and complete DAO					\$0	\$0		
6.10	Final test of DAO					\$0	\$0		
6.11	Write initial analysis program					\$0	\$0		
	Labor		\$156,456	\$81,357	\$19,025	\$237,813	\$256,838		
	Total	\$416,697	\$156,456	\$81,357	\$78,918	\$654,510	\$733,428		
	Labor breakdown								
	PD	GS	Fringe	Total					
	\$63,600	\$72,000	\$20,856	\$156,456					
	1 year FTE	2 years FTE							

Item	Total	1st round	2nd round	contingency	1st	2nd	
23 TRB3	82,309	11 TRB3	39,365	12 TRB3	42,944	1968	2147
304 PADIWA & 74 adapter boards	70,418	All PADIWA	70,418			3521	
22 CAEN V792	104,428	11 v792	52,214	11v792	52,214	10,087	10,087
A 392	7,675	7 A392	3,838	7 A392	3,838	741	741
V 2718 VMEPCI bridge	14,108	3 bridges	8,465	2 bridges	5,643	1,411	941
A 3818C - PCIe Optical link	6,939	2 links	6,939			980	
VME8011 21-slot crate with power supply	15,840	2 crates	7,920	2 crates	7,920	6,810	6,810
V9778 - 16 chan I/O register	12,712	3 registers	9,534	2 registers	6,356	1,589	1,059
Totals	314,428		198,692	118,914		27107	21785

GW-Downie Travel

Travel Summary

Time of stay	Estimated cost
1 week	\$2,550
2 week	\$3,700
1 month	\$5,350

		1 week	2 week	Months	total	F&A	Contingency	Total w/o cont.	Total
2014	June beam test	0	2	0	\$7,400	\$3,848	\$1,687	\$11,248	\$12,935
	Dec test	0	2	0	\$7,400	\$3,848	\$1,687	\$11,248	\$12,935
	PD travel	0	0	1	\$5,350	\$2,782	\$1,220	\$8,132	\$9,352
2015	Jan collab meeting	3	0	0	\$7,650	\$3,978	\$1,744	\$11,628	\$13,372
	Cable install	0	0	2	\$10,700	\$5,564	\$2,440	\$16,264	\$18,704
	Other install	0	4	0	\$14,800	\$7,696	\$3,374	\$22,496	\$25,870
	Year 1 travel				\$53,300	\$27,716	\$12,152	\$81,016	\$93,168
2015	Nov test run	0	4	2	\$25,500	\$13,260	\$5,814	\$38,760	\$44,574
2016	Jan collab meeting	3	0	0	\$7,650	\$3,978	\$1,744	\$11,628	\$13,372
	Spring Install	0	4	2	\$25,500	\$13,260	\$5,814	\$38,760	\$44,574
2016	June installation	0	6	0	\$22,200	\$11,544	\$5,062	\$33,744	\$38,806
	Final Tests of DAO	0	3	0	\$11,100	\$5,772	\$2,531	\$16,872	\$19,403
	Year 2 travel				\$91,950	\$47,814	\$20,965	\$139,764	\$160,729
2017	Jan Collab meeting	3	0	0	\$7,650	\$3,978	\$1,744	\$11,628	\$13,372
	Shifts/checkout	0	11	0	\$40,700	\$21,164	\$9,280	\$61,864	\$71,144
	Resident Expert	0	0	3	\$16,050	\$8,346	\$3,659	\$24,396	\$28,055
	Year 3 travel				\$64,400	\$33,488	\$14,683	\$97,888	\$112,571
2018	Jan Collab meeting	3	0	0	\$7,650	\$3,978	\$1,744	\$11,628	\$13,372
	Shifts	0	8	0	\$29,600	\$15,392	\$6,749	\$44,992	\$51,741
	Resident Expert	0	0	3	\$16,050	\$8,346	\$3,659	\$24,396	\$28,055
	Year 3 travel				\$53,300	\$27,716	\$12,152	\$81,016	\$93,168

9300

9300

9300

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	BOE Quotes, past experience	Notes
7	Scintillators								
7.1	Design scint., beam mon., veto					\$0	\$0		
7.2	Procure materials					\$0	\$0		
7.2.1	Order scintillator	\$78,540			\$12,566	\$78,540	\$91,106		
7.2.2	Order PMTs	\$187,272			\$13,109	\$187,272	\$200,381		
7.2.3	Order Supplies	\$18,058	\$0	\$0	\$3,431	\$18,058	\$21,489		
7.2.4	Order backing structure	\$44,215			\$9,285	\$44,215	\$53,500		
7.2.5	Order shipping crates	\$3,600	\$21,600	\$1,188	\$5,541	\$26,388	\$31,929		include shipping cost in labor
7.3	Construction					\$0	\$0		
7.3.1	Test PMTs					\$0	\$0		
7.3.2	Beam Monitor					\$0	\$0		
7.3.3	Veto Detector					\$0	\$0		
7.3.4	TOF-batch 1					\$0	\$0		
7.3.5	TOF-batch 2					\$0	\$0		
7.3.6	TOF-batch 3-8					\$0	\$0		
	Beam Mon, Veto first half TOF ready					\$0	\$0		
7.3.7						\$0	\$0		
7.3.8	TOF-batch 9-12					\$0	\$0		
7.3.9	TOF-batch 12-16					\$0	\$0		
7.3.10	TOF second half ready					\$0	\$0		
7.4	Shipping					\$0	\$0		
7.4.1	Ship first half					\$0	\$0		
7.4.2	Ship second half					\$0	\$0		
	Labor		\$67,735	\$19,952	\$9,646	\$87,687	\$97,333		
	Total	\$331,685	\$89,335	\$21,140	\$53,579	\$442,160	\$495,739		
		GS							
	Labor	stipend+tuition	UG salaries	Fringe					
		\$30,275	\$32,832	\$4,628					
	South Carolina								
	Travel costs								
		Collaboration							
		meeting	Installation	Shifts/on site	On site student	F&A	Total		
	Year 1	\$2,460				\$812	\$3,272		
	Year 2	\$2,460	\$13,120			\$5,141	\$20,721		
	Year 3	\$2,460		\$26,880	\$13,120	\$14,012	\$56,472		
	Year 4	\$2,460		\$26,880	\$13,120	\$14,012	\$56,472		

WBS-Code	Title	M&S	Labor	F&A	Contingency	Total w/o Contingency	Total with Contingency	BOE	Notes Contingency assumed 10%
8	GEM								
8.1	Order electronics	\$26,934			\$2,693	\$26,934	\$29,627		
8.2	Commission electronics				\$0	\$0	\$0		
8.3	Make cables	\$1,500		\$720	\$222	\$2,220	\$2,442		
8.4	test system				\$0	\$0	\$0		
8.5	Ship system		\$2,000	\$960	\$296	\$2,960	\$3,256		
	Total	\$28,434	\$2,000	\$1,680	\$3,211	\$32,114	\$35,325		
	Hampton Travel	1 week	2 week	1 month	Student	total	F&A	Total	
	June 2014	0	2	0	0	\$7,400	\$3,552	\$10,952	
	Dec 2014	0	2	0	0	\$7,400	\$3,552	\$10,952	
	Jan Collab	2	0	0	0	\$5,100	\$2,448	\$7,548	
	Year 1					\$19,900	\$9,552	\$29,452	
	Aug 15 install	0	0	4	1.00	\$26,750	\$10,272	\$37,022	
	Nov test	0	0	3	1.00	\$21,400	\$7,704	\$29,104	
	Jan 16 collab	2	0	0	0.25	\$6,438	\$2,448	\$8,886	
	Year 2					\$54,588	\$26,202	\$75,012	
	Shifts	0	2	4	4.00	\$50,200	\$13,824	\$64,024	
	Jan 17 Collab	2	0	0	0.25	\$5,100	\$2,448	\$7,548	
	Year 3					\$55,300	\$16,272	\$71,572	
	shifts	0	2	4	4	\$50,200	\$13,824	\$64,024	
	Jan 18 collab	3	0	0	0.00	\$7,650	\$3,672	\$11,322	
	Year 4					\$57,850	\$17,496	\$75,346	